

John Wood Group PLC Interim Report 2007





Continuing strong progress

We are a market leader in engineering design, production enhancement and support, and industrial gas turbine services for customers in the oil & gas and power generation industries around the world. Wood Group businesses employ approximately 22,000 people in 46 countries.

Group Highlights

- Strong energy markets
- Significant financial and operating progress
 - continuing strong revenue growth
 - margin improvement in all divisions
 - 10% increase in people to approximately 22,000 worldwide
 - successfully developing market leading positions

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Operating Highlights

Engineering & Production Facilities

Engineering

- All major business areas showing good growth
 - wide range of upstream developments
 - strong demand for subsea engineering
 - pipeline engineering busy, particularly in the US
 - refinery capacity constraints generating requirements for debottlenecking and upgrades

Production Facilities

- High level of activity in the North Sea driven by subsea tiebacks, integrity enhancements
- Continue to expand international activities; good growth in our maintenance outsourcing contract in Trinidad and production support contracts in North & West Africa



Trading record (% growth is half year 2006 to 2007)



Well Support

Return on capital employed (%) ⁶

- progress in a number of international markets, including Chad, Russia and
- Pressure Control increasing manufacturing capacity around the world, maintaining strong position in
- focused cased hole electric wireline services both performed well

Gas Turbine Services

Dividend per ordinary share (cents)

· Continuing success in securing long term maintenance contracts; recent awards from Air Liquide in the Netherlands,

People 8

Winning power plant supply contracts in



TRCF

Total recordable case frequency (LWC+RWC+MTC) per million

LWC Lost work case RWC Restricted work case MTC Medical treatment case.

Interim statement



Sir Ian Wood, Chairman



Allister Langlands, Chief Executive

Introduction

We are pleased to report continuing strong progress in 2007, following on from our record 2006 performance. We are successfully developing our market leading positions and extending our range of services in strong energy markets and we believe our results for the year will be ahead of expectations.

Results

In the six months to June 2007, revenue increased by 35% to \$2,117.3m (2006: \$1,572.1m) and EBITA increased by 61% to \$144.6m (2006: \$90.0m). This reflects revenue growth in all divisions, with particular strength from our Engineering activities within Engineering & Production Facilities and from Gas Turbine Services. EBITA margins ("margins") increased in all areas with notable increases in Engineering & Production Facilities, where they increased from 6.4% to 8.1%, and in Gas Turbine Services, where they increased from 5.3% to 6.1%.

Additional financial commentary is given in the Interim Financial Review.

Dividend

Reflecting confidence in our long term strategy and our focus on delivering growth, we have declared an increase of 33% in the interim dividend to 2.0 cents (2006: 1.5 cents) which will be paid on 27th September 2007 to shareholders on the register on 14th September 2007.

Market

We anticipate continuing growth in demand for energy, driven by the expanding global economies, particularly in the Asia Pacific region. Our clients' investment decisions generally continue to be based on oil price assumptions well below current levels and this would appear to confirm the potential longer term nature of this upcycle, with continuing increases in exploration, development and production spending in most regions throughout the world. On the power side, there is an increase in the demand for power in North America and continuing growth in the installed base of gas turbines around the world. Significant geopolitical uncertainty persists in some of the key oil & gas provinces and we remain focused on carefully assessing risk and building in a range of mitigating factors to ensure we can continue to service our customers in these areas.

Strategy

Our strategy has four strands:

- to deliver sustainable growth by balancing our earlier cycle field development and later cycle production support activities. Whilst we are currently particularly active in our development related Engineering activities, we are investing in extending our services in production support, where we have opened new offices in Qatar, Malaysia and Peru
- to grow market leading positions in differentiated know-how and technology
- to achieve performance contracts in long term relationships which add value to our clients' operations
- to extend our differentiated services and broaden our international presence in areas where we can develop market-leading positions.

People

The attraction and retention of high quality people is critical to our growth and future success, and we continue to maintain our focus in this area. In the first six months we have increased our overall headcount by 10% to approximately 22,000 people working in 46 countries around the world.



Divisional highlights

Engineering & Production Facilities

Revenue increased by 35% to \$1,208.0m (2006: \$895.7m) and EBITA 71% to \$97.4m (2006: \$57.1m). There was strong revenue growth across the division, with the fastest growth in our higher margin Engineering activities, which now represent approximately 45% of the division's revenue, contributing to the increase in the EBITA margin to 8.1% from 6.4%. In the period we have focused on developing our hub and satellite model – with further progress in our hubs in Houston, Aberdeen, London and Perth - together with several new initiatives to expand in satellite locations where we can access highly skilled resources, for example in Glasgow, and support local client needs, for example in Abu Dhabi and Norway. Over the last six months we have increased our number of people from 12,700 to 14,000.

Engineering

We have been particularly active in Engineering in the period with all major business areas showing good growth. The focus of oil & gas companies on developing new sources of production has driven demand for our upstream engineering capabilities, and we are active on a number of engineering, procurement and construction management (EPCM) contracts. We are working on a wide range of developments including Mallet, Shenzi, Mirage and Perdido in the US; Valhall in the North Sea; Mangala in India; and Tombua-Landana and Nsiko offshore West Africa. New subsea developments, deepwater tiebacks and subsea trunklines have led to demand for our subsea engineering activities and we have been active on Gorgon offshore Australia, and Block 31 offshore Angola. Demand for our onshore pipeline engineering activities in the US is primarily driven by the need to transport gas from "unconventional" gas developments in new geographic areas. The desire to find routes to monetise gas and establish a global gas market are leading to increased investment in midstream developments, and we are installing our first LNG (Liquefied Natural Gas) Smart ® Air Vaporization Process, which has environmental and cost benefits, at the LNG receiving terminal in Lake Charles, Louisiana. In downstream, capacity constraints are continuing to generate requirements for refinery debottlenecking and upgrades in the Americas and we have been active on projects with Citgo, CCRL and Valero. We are also active on a range of automation projects for clients, including a major refinery project in Singapore.

Production Facilities

We continue to enjoy a high level of activity in the North Sea, driven by a number of subsea tiebacks and our customers' ongoing focus on integrity enhancements. Our projects include Shell's major integrity upgrades across their North Sea assets, and Talisman's development plans for their recently acquired Greater Fulmar assets. We have continued to expand our international activities, with particular growth in our maintenance outsourcing contract for BP in Trinidad and our engineering and construction support contracts for the Sonatrach/BP/Statoil In Amenas and In Salah projects in Algeria. Production Facilities revenues are now approximately 65% North Sea and 35% international, with international content showing the fastest growth. We are also successfully expanding our added value specialist services, and our DSI subsidiary, for example, has secured the commissioning contract for the Shell deepwater Perdido development in the Gulf of Mexico.

"In the continuing strong oil & gas market, we are extending our range of products and services, and successfully extending our international presence. We are growing our market position in the improving power industry and are increasingly confident we will continue our performance improvement in this sector. Overall, we expect the strong growth to continue and believe our results for the year will be ahead of expectations."

Sir Ian Wood, Chairman

Allister Langlands, Chief Executive

Interim statement

continued

Well Support

Revenue increased by 19% to \$416.4m (2006: \$350.8m) and EBITA 21% to \$41.9m (2006: \$34.7m). There was strong revenue growth across all of the businesses, and our business outside the US now represents over 50% of the division's revenue. The increase in the EBITA margin to 10.1% from 9.9% was driven by the positive margin impact of increasing revenue, with the improvement partly held back by the costs of adding new capacity to our operations. Over the last six months we have increased our number of people from 3,500 to 3,700.

Electric Submersible Pumps (ESPs)

ESPs maximise oil recovery from existing fields, and this is driving global demand for our broad range of ESP equipment and service. Our ESP business has a strong market share in the US with a wide range of clients. Internationally we have made progress in a number of markets including Chad, Russia and Yemen. We are focused on building our technology and know-how and are involved in developments in the offshore market and in steam assisted gravity drainage (SAGD) pumps, primarily for the Canadian oil sands market. We are also making good progress in the surface pumping application market where our equipment is used for a variety of applications.

Pressure Control

Our surface valve and wellhead equipment is used to control high pressures, primarily for gas developments. High levels of drilling activity around the world are leading to increased demand and we are increasing manufacturing capacity in China, Mexico, Saudi Arabia and the US. We have maintained our strong market share in the US, where we continue to extend our branch network to maintain our high service levels, and we are making good progress internationally.

Logging Services

Our production focused slickline operations and our development focused cased hole electric wireline services both performed well. In order to meet the demand from this market, we have continued to increase our capacity and opened up bases in the Rockies and Barnett Shale.

Gas Turbine Services

Revenue increased by 58% to \$478.2m (2006: \$302.9m) and EBITA 83% to \$29.2m (2006: \$16.0m). There was strong revenue growth across the division, with the increase in the EBITA margin from 5.3% to 6.1% driven by our continuing focus on higher margin areas and the strengthening power market. Over the last six months we have increased our number of people from 3,500 to 3,900.





Support for turbines in the oil & gas sector, used for power generation, gas compression and transmission, represents around 35% of the division revenues. The breadth of our offering and the link to our Production Facilities capability are key areas of differentiation. We are investing to maintain and enhance our differentiation and, in the period, further increased the range of turbines for which we provide aftermarket services.

In the Power sector, global economic growth is driving increases in running hours on installed equipment and there is a tightening of supply and demand for power in certain markets. These factors are contributing to a clear improvement in demand for our services, including the provision of fast track power generation capacity.

Our focus on servicing higher technology turbines, our success in winning more long term comprehensive maintenance contracts, and the growth of our activity in operating and maintaining the broader power plant, are all contributing to our improving performance. We have recently secured long term maintenance contracts with Air Liquide in the Netherlands, BASF in China and New York Power Authority.

The increasing demand for power and extended lead times for new equipment, combined with our ability to deliver lower cost fast track solutions, is leading to opportunities for us to provide the complete power plant and, in the period, we have secured power plant supply contracts in Ghana, Kuwait, Pakistan and the US.

Outlook

In the continuing strong oil & gas market, we are extending our range of products and services, and successfully extending our international presence. We are growing our market position in the improving power industry and are increasingly confident we will continue our performance improvement in this sector. Overall, we expect the strong growth to continue and believe our results for the year will be ahead of expectations.

July Ward

Sir Ian Wood Chairman 27 August 2007

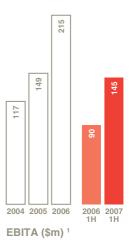
Cell 6. Longland

Allister G Langlands Chief Executive









For footnotes, see page 7

Interim financial review



Trading performance	Interim June 2007 \$m	Interim June 2006 \$m	Increase
Revenue	2,117.3	1,572.1	35%
EBITA ¹	144.6	90.0	61%
EBITA margin %	6.8%	5.7%	1.1% points
Operating profit	137.4	87.0	58%
Profit before tax	124.0	75.6	64%
Profit for the period	82.5	49.8	66%
Diluted EPS (cents)	15.7	9.6	64%
Adjusted diluted EPS (cents)	16.8	10.2	65%

"In the six months to June 2007 revenue increased by 35% to \$2,117.3m (2006: \$1,572.1m) and EBITA¹ increased by 61% to \$144.6m (2006: \$90.0m). This reflects revenue growth in all divisions, with particular strength from our Engineering activities within Engineering & Production Facilities and from Gas Turbine Services."

Alan Semple, Group Finance Director

In the six months to June 2007 revenue increased by 35% to \$2,117.3m (2006: \$1,572.1m) and EBITA ¹ increased by 61% to \$144.6m (2006: \$90.0m). This reflects revenue growth in all divisions, with particular strength from our Engineering activities within Engineering & Production Facilities and from Gas Turbine Services. Activity levels were high across Engineering. In Gas Turbine Services the increase includes good growth in our oil & gas related activities, in part because the first half 2006 revenues were impacted by the deferral of some overhauls, and healthy demand for our activities providing power plant packages.

EBITA margins ("margins") overall increased from 5.7% at June 2006, to 6.8% with growth in all areas. In Engineering & Production Facilities margins increased from 6.4% at June 2006 to 8.1%, with underlying increases in both Engineering and in Production Facilities, combined with the mix benefit of faster growth in the relatively higher margin Engineering activities. In Well Support margins increased from 9.9% at June 2006 to 10.1% with the improvement being held back somewhat by a number of factors, including the revenue cost of capacity additions. In Gas Turbine Services margins increased from 5.3% at June 2006 to 6.1% reflecting higher volumes generally and the contribution from providing power plant packages.

The amortisation charge of \$7.2m included \$2.4m for the non recurring impairment of a small investment. The increase in the finance expense to \$13.4m (2006: \$11.4m) was driven by an increase in the average interest rate in the period along with a higher average debt balance. Interest cover ² was 10.8 times (2006: 7.9 times). Profit before tax increased by 64% reflecting the strong operating profit growth of 58% and the increase in finance expense of 18%. The tax charge for the period was \$41.5m (2006: \$25.8m) which represents a tax rate of 33.5% (2006: 34.1%) measured against profit before tax.

Adjusted diluted earnings per ordinary share ³ for the period increased by 65% to 16.8 cents (2006: 10.2 cents) and diluted earnings per share by 64% to 15.7 cents (2006: 9.6 cents).

Group cash flow	Interim June 2007 \$m	Interim June 2006 \$m	Full Year December 2006 \$m
Opening net debt	(257.9)	(245.8)	(245.8)
EBITA	144.6	90.0	215.1
Depreciation and other non-cash items	43.1	28.8	63.6
Cash generated from operations pre working capital	187.7	118.8	278.7
Working capital movements	(75.7)	(72.8)	(53.6)
Cash generated from operations	112.0	46.0	225.1
Acquisitions	(11.9)	(49.7)	(50.4)
Capex and intangible assets	(52.8)	(48.1)	(86.3)
Disposal of subsidiaries	_	7.3	7.3
Issue of shares/sale of trust shares	7.7	1.3	1.8
Tax	(53.4)	(26.2)	(57.0)
Interest, dividends and other	(37.6)	(33.8)	(52.6)
Increase in net debt	(36.0)	(103.2)	(12.1)
Closing net debt	(293.9)	(349.0)	(257.9)

Cash generated from operations before movements in working capital of \$187.7m increased by \$68.9m or 58% driven by the 61% increase in EBITA for the six months to June 2007. Working capital outflows of \$75.7m compare to outflows of \$72.8m in the first half of 2006, and were principally driven by the increased activity in the period. At June 2007, net working capital relative to annualised revenue 4 was 14.1% which compares to 17.1% at June 2006 and 14.6% at December 2006. This improved working capital ratio position reflects continuing management focus on capital efficiency and to some extent advance payments from certain customers.

Purchase of property plant and equipment ("capex") totalled \$52.8m (2006: \$48.1m) and included the cost of increasing capacity in Well Support. There were no acquisitions in the period but we are currently actively reviewing a number of interesting opportunities. Deferred consideration payments related to earn-out payments on acquisitions from previous years, and amounted to \$11.9m (2006:\$4.2m).

Net debt increased by \$36.0m from \$257.9m at December 2006 to \$293.9m at June 2007. The Group's gearing ratio 5 increased slightly from 32% at December 2006 to 33% at June 2007.

Net debt of \$293.9m is primarily US dollar denominated in line with the currency of the bulk of the Group's net assets. Long-term borrowings amounted to \$351.5m (2006: \$423.5m), of which \$224.0m (2006: \$176.2m), or 64% (2006: 42%), was at a weighted average fixed rate of interest of 4.9% (2006: 4.9%).

ROCE 6 for the Group increased by 9% points to 27% (2006: 18%). The principal driver of the improvement was the increase in Group EBITA margin.

Alan Semple Group Finance Director 27 August 2007

Footnotes

- 1 EBITA represents operating profit of \$137.4m (2006: \$87.0m) before the deduction of amortisation of other intangibles of \$7.2m (2006: \$3.0m) and is provided as it is a key unit of measurement used by the Group in the management of its business.
- 2 Interest cover is EBITA divided by net finance costs.
- 3 Adjusted diluted earnings per share is calculated by dividing earnings before amortisation (net of tax) by the weighted average number of ordinary shares in issue during the period, excluding shares held by the Group's employee share ownership trusts and adjusted to assume conversion of all potentially dilutive ordinary shares.
- 4 Net working capital to annualised revenue represents the total of inventories, trade and other receivables, less trade and other payables divided by total revenue. Where total revenue is for a six month period, it is multiplied by two to provide an annualised equivalent.
- 5 Gearing is net debt divided by total shareholders' equity.
- 6 Return on Capital Employed ("ROCE") is calculated as Group EBITA, divided by average equity plus average net debt, excluding discontinuing activities.
- 7 Unless stated otherwise, comparisons of financial performance are between the 6 month period to 30 June 2007 and the 6 month period to 30 June 2006.
- 8 Average number of employees.

Group income statement

for the six month period to 30 June 2007

	Note	Unaudited Interim June 2007 \$m	Unaudited Interim June 2006 \$m	Audited Full Year December 2006 \$m
Revenue	2	2,117.3	1,572.1	3,468.8
Cost of sales		(1,684.0)	(1,258.8)	(2,768.0)
Gross profit		433.3	313.3	700.8
Administrative expenses		(295.9)	(226.3)	(493.3)
Operating profit	2	137.4	87.0	207.5
Finance income		2.8	2.2	5.3
Finance expense		(16.2)	(13.6)	(29.2)
Profit before taxation		124.0	75.6	183.6
Taxation	5	(41.5)	(25.8)	(62.4)
Profit for the period		82.5	49.8	121.2
Attributable to:				
Equity shareholders		81.2	49.2	120.5
Minority interest		1.3	0.6	0.7
		82.5	49.8	121.2
Earnings per share (expressed in cents per share)				
Basic	4	16.3	10.0	24.4
Diluted	4	15.7	9.6	23.4

All items dealt with in arriving at the profits stated above relate to continuing operations.

Group statement of recognised income and expense for the six month period to 30 June 2007

	Unaudited Interim June 2007 \$m	Unaudited Interim June 2006 \$m	Audited Full Year December 2006 \$m
Profit for the period	82.5	49.8	121.2
Actuarial gains on retirement benefit liabilities	_	_	8.5
Movement in deferred tax relating to retirement benefit liabilities	_	_	(2.6)
Cash flow hedges – fair value gains	2.6	2.8	1.8
- reported in income statement for the period	(0.9)	(0.3)	(1.0)
Tax on foreign exchange losses offset in reserves	0.3	_	3.2
Exchange differences on retranslation of foreign currency net assets	4.1	2.7	5.6
Total recognised income for the period	88.6	55.0	136.7
Total recognised income for the period is attributable to:			
Equity shareholders	87.3	54.4	136.0
Minority interest	1.3	0.6	0.7
	88.6	55.0	136.7

Group balance sheet as at 30 June 2007

	Note	Unaudited Interim June 2007 \$m	Unaudited Interim June 2006 \$m	Audited Full Year December 2006 \$m
Assets				
Non-current assets				
Goodwill and other intangible assets		385.9	375.0	385.5
Property plant and equipment		260.5	232.4	247.9
Long term receivables		3.4	9.1	5.2
Financial assets – derivative financial instruments		4.5	4.4	2.6
Deferred tax assets		35.8	19.6	36.6
		690.1	640.5	677.8
Current assets				
Inventories		466.4	397.0	424.1
Trade and other receivables		972.6	757.0	792.5
Income tax receivable		17.4	10.4	8.7
Financial assets – derivative financial instruments		1.3	1.6	1.3
Gross assets held for resale	6	8.6	_	_
Cash and cash equivalents		98.9	119.7	140.3
		1,565.2	1,285.7	1,366.9
Liabilities		, , , , , , , , , , , , , , , , , , ,		
Current liabilities				
Borrowings		41.3	45.2	41.5
Derivative financial instruments		0.9	0.4	0.9
Trade and other payables		841.7	616.2	710.8
Income tax liabilities		34.5	18.3	37.7
Gross liabilities held for resale	6	5.2	-	_
Closs habilities from for results		923.6	680.1	790.9
Net current assets		641.6	605.6	576.0
Non-current liabilities				
Borrowings		351.5	423.5	356.7
Derivative financial instruments		-	-	0.1
Deferred tax liabilities		6.3	6.1	7.3
Retirement benefit liabilities	7	18.2	35.9	24.9
Other non-current liabilities	,	30.1	31.7	31.2
Provisions		31.8	15.6	23.6
TOVISIONS		437.9	512.8	443.8
Net assets		893.8	733.3	810.0
Shareholders' equity				
Share capital		25.8	25.5	25.5
Share premium		302.3	294.2	294.1
Retained earnings		465.2	324.0	397.4
Other reserves		91.4	80.9	85.3
Total shareholders' equity		884.7	724.6	802.3
Minority interest		9.1	8.7	7.7
Total equity		893.8	733.3	810.0



Group cash flow statement for the six month period to 30 June 2007

	Note	Unaudited Interim June 2007 \$m	Unaudited Interim June 2006 \$m	Audited Full Year December 2006 \$m
Cash generated from operations	8	112.0	46.0	225.1
Tax paid		(53.4)	(26.2)	(57.0)
Net cash from operating activities		58.6	19.8	168.1
Cash flows from investing activities				
Acquisitions (net of cash acquired)		_	(25.4)	(26.0)
Acquisition of minority interests		_	(20.1)	(20.2)
Deferred consideration payments		(11.9)	(4.2)	(4.2)
Disposal of subsidiaries (net of cash disposed)		-	7.3	7.3
Purchase of property plant and equipment		(47.5)	(44.5)	(76.5)
Proceeds from sale of property plant and equipment		1.4	3.0	8.4
Purchase of intangible assets		(5.3)	(3.6)	(9.8)
Net cash used in investing activities		(63.3)	(87.5)	(121.0)
Cash flows from financing activities				
Proceeds from issue of ordinary shares (net of expenses)		0.3	0.4	0.4
(Repayment of)/proceeds from bank loans		(15.8)	59.3	(17.5)
Disposal of shares in employee share trusts		7.4	0.9	1.4
Interest received		2.8	2.2	4.5
Interest paid		(15.7)	(13.9)	(29.4)
Dividends paid to shareholders	3	(17.6)	(13.4)	(20.8)
Dividends paid to minority interest		_	(0.4)	(1.5)
Net cash (used in)/from financing activities		(38.6)	35.1	(62.9)
Effect of exchange rate changes on cash and cash equivalents		1.9	2.4	6.2
Net decrease in cash and cash equivalents		(41.4)	(30.2)	(9.6)
Opening cash and cash equivalents		140.3	149.9	149.9
Closing cash and cash equivalents		98.9	119.7	140.3

Notes to the interim accounts

for the six month period to 30 June 2007

1 Basis of Preparation

The interim report and accounts have been prepared on the basis of the accounting policies set out in the Group's 2006 Annual Report and Accounts. The interim accounts were approved by the Board of Directors on 27 August 2007. The results for the six months to 30 June 2007 and the comparative results for six months to 30 June 2006 are unaudited. The comparative figures for the year ended 31 December 2006 do not constitute the statutory financial statements for that year. Those financial statements have been delivered to the Registrar of Companies and include the auditor's report which was unqualified and did not contain a statement either under Section 237(2) or Section 237(3) of the Companies Act 1985.

2 Segmental reporting

Business segments

	Revenue			EBITDA (1)		EBITA (1)		Operating Profit				
	Unaudited Interim 30 June 2007 \$m	Unaudited Interim 30 June 2006 \$m	Audited Full Year 2006 \$m									
Engineering &												
Production Facilities	1,208.0	895.7	1,972.7	104.4	63.3	155.3	97.4	57.1	141.9	92.2	55.6	138.0
Well Support	416.4	350.8	739.1	54.0	43.7	93.9	41.9	34.7	73.6	41.8	34.7	73.5
Gas Turbine Services	478.2	302.9	713.7	37.9	24.0	54.1	29.2	16.0	38.0	27.4	14.7	34.7
Central costs (4)		_	_	(21.8)	(17.4)	(37.7)	(22.1)	(17.8)	(38.4)	(22.1)	(17.9)	(38.5)
Total excluding discontinuing operations Gas Turbine Services –	2,102.6	1,549.4	3,425.5	174.5	113.6	265.6	146.4	90.0	215.1	139.3	87.1	207.7
discontinuing operations (2)	14.7	22.7	43.3	(1.4)	0.5	0.9	(1.8)	_	-	(1.9)	(0.1)	(0.2)
Total	2,117.3	1,572.1	3,468.8	173.1	114.1	266.5	144.6	90.0	215.1	137.4	87.0	207.5
Finance income										2.8	2.2	5.3
Finance expense										(16.2)	(13.6)	(29.2)
Profit before taxation										124.0	75.6	183.6
Taxation										(41.5)	(25.8)	(62.4)
Profit for the period										82.5	49.8	121.2

Notes

- 1. EBITDA represents operating profit before depreciation and amortisation. EBITA represents EBITDA less depreciation. EBITA and EBITDA are provided as they are units of measurement used by the Group in the management of its business.
- 2. The discontinuing operations relate to an Aero engine overhaul company which the Group has decided to divest.
- 3. Revenue arising from sales between segments are not material.
- 4. Central costs include the costs of certain management personnel in both the UK and the US, along with an element of Group infrastructure costs.



3 Dividends

	Unaudited Interim June 2007	Unaudited Interim June 2006	Audited Full Year December 2006
Dividends on equity shares	\$m	\$m	<u>\$m</u>
Final paid	17.6	13.4	13.4
Interim paid		_	7.4
Total dividends	17.6	13.4	20.8

After the balance sheet date, the directors declared an interim dividend of 2.0 cents per share which will be paid on 27 September 2007. The interim financial report does not reflect this dividend payable, which will be recognised in shareholders' equity as an appropriation of retained earnings in the year ended 31 December 2007.

4 Earnings per share

	Unaudited In June 200		Un	audited Inte June 2006	rim		dited Full Ye ecember 20	
	Earnings attributable to equity Numbe shareholders of share (\$m) (millions		Earnings attributable to equity shareholders (\$m)	Number of shares (millions)	Earnings per share (cents)	Earnings attributable to equity shareholders (\$m)	Number of shares (millions)	Earnings per share (cents)
Basic Effect of dilutive ordinary shares	81.2 498.4 - 18.9		49.2	493.9 18.3	10.0 (0.4)	120.5	494.7 19.4	24.4 (1.0)
Diluted Amortisation, net of tax	81.2 517.5 5.8 -	3 15.7 - 1.1	49.2 3.0	512.2 -	9.6 0.6	120.5 5.4	514.1 -	23.4
Adjusted diluted	87.0 517.3	16.8	52.2	512.2	10.2	125.9	514.1	24.5
Adjusted basic	87.0 498.	17.5	52.2	493.9	10.6	125.9	494.7	25.4

The calculation of basic earnings per share is based on the earnings attributable to equity shareholders divided by the weighted average number of ordinary shares in issue during the period excluding shares held by the Group's employee share ownership trusts. For the calculation of diluted EPS, the weighted average number of ordinary shares in issue is adjusted to assume conversion of all potentially dilutive ordinary shares. The Group has two types of dilutive ordinary shares – share options granted to employees under Employee Share Option Schemes and the Long Term Retention Plan; and shares issuable under the Group's Long Term Incentive Scheme. Adjusted EPS is disclosed to show the results excluding amortisation, net of tax.

5 Taxation

The taxation charge for the six months ended 30 June 2007 reflects an anticipated rate of 33.5% on profit before taxation for the year ending 31 December 2007 (June 2006 : 34.1%).

6 Assets/liabilities held for resale

In July 2007, the Group disposed of its 55% share of Mustang Tampa Inc for a consideration of \$7.7m. This amount includes deferred consideration of \$0.9m. The assets and liabilities of Mustang Tampa have been reclassified as gross assets and liabilities held for resale in the Group balance sheet at 30 June 2007.

Notes to the interim accounts

for the six month period to 30 June 2007

7 Retirement benefit liability

No interim revaluation of the pension liability has been carried out at 30 June 2007 and accordingly there is no actuarial gain/loss in the statement of recognised income and expense. The figures for gains and losses for the full year together with the surplus/deficit at the year end will be presented in the 2007 Annual Report and Accounts. From 5 April 2007 benefits provided under the scheme are based on Career Averaged Revalued Earnings ('CARE'). As part of the CARE transition arrangements the Group made a £2.0m (\$4.0m) contribution to the scheme in April 2007. The move to CARE resulted in a reduction in scheme liabilities of £1.65m (\$3.3m).

8 Cash generated from operations

	Unaudited Interim June 2007 \$m	Unaudited Interim June 2006 \$m	Audited Full Year December 2006 \$m
Reconciliation of operating profit to cash generated from operations:	127 /	07.0	207.5
Operating profit	137.4	87.0	207.5
Adjustments for:			
Depreciation	28.5	24.1	51.4
Gain on disposal of property plant and equipment	_	(0.1)	(1.4)
Amortisation	7.2	3.0	7.6
Share based charges	6.2	4.1	9.7
Increase in provisions	8.0	0.3	8.1
Changes in working capital			
(excluding effect of acquisition and disposal of subsidiaries)			
Increase in inventories	(28.4)	(19.9)	(55.2)
Increase in receivables	(172.2)	(107.4)	(125.6)
Increase in payables	124.9	54.5	127.2
Exchange differences	0.4	0.4	(4.2)
Cash generated from operations	112.0	46.0	225.1

9 Analysis of net debt

	At 1 January 2007 \$m	Cash flow \$m	Exchange movements \$m	At 30 June 2007 \$m
Cash and cash equivalents	140.3	(43.3)	1.9	98.9
Short term borrowings	(41.5)	2.8	(2.6)	(41.3)
Long term borrowings	(356.7)	13.0	(7.8)	(351.5)
Net debt	(257.9)	(27.5)	(8.5)	(293.9)

Independent review report to John Wood Group PLC for the six month period to 30 June 2007

Introduction

We have been instructed by the company to review the financial information for the six months ended 30 June 2007 which comprises the Group interim balance sheet as at 30 June 2007 and the related Group interim statements of income, cash flows and statement of recognised income and expense for the six months then ended and related notes. We have read the other information contained in the interim report and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

Directors' responsibilities

The interim report, including the financial information contained therein, is the responsibility of, and has been approved by the directors. The Listing Rules of the Financial Services Authority require that the accounting policies and presentation applied to the interim figures should be consistent with those applied in preparing the preceding annual accounts except where any changes, and the reasons for them, are disclosed.

This interim report has been prepared in accordance with the basis set out in Note 1.

Review work performed

We conducted our review in accordance with guidance contained in Bulletin 1999/4 issued by the Auditing Practices Board for use in the United Kingdom. A review consists principally of making enquiries of management and applying analytical procedures to the financial information and underlying financial data and, based thereon, assessing whether the disclosed accounting policies have been applied. A review excludes audit procedures such as tests of controls and verification of assets, liabilities and transactions. It is substantially less in scope than an audit and therefore provides a lower level of assurance. Accordingly we do not express an audit opinion on the financial information. This report, including the conclusion, has been prepared for and only for the company for the purpose of the Listing Rules of the Financial Services Authority and for no other purpose. We do not, in producing this report, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Review conclusion

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 30 June 2007.

PricewaterhouseCoopers LLP Chartered Accountants Aberdeen 27 August 2007

Notes

- (a) The maintenance and integrity of the John Wood Group PLC web site is the responsibility of the directors; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the interim report since it was initially presented on the web site.
- (b) Legislation in the United Kingdom governing the preparation and dissemination of financial information may differ from legislation in other jurisdictions.

Shareholder information

Payment of dividends

The Company declares its dividends in US dollars. As a result of the shareholders being mainly UK based, dividends will be paid in sterling, but if you would like to receive your dividend in dollars please contact the Registrars at the address below. All shareholders will receive dividends in sterling unless requested. If you are a UK based shareholder, the Company encourages you to have your dividends paid through the BACS (Banker's Automated Clearing Services) system. The benefit of the BACS payment method is that the Registrars post the tax vouchers directly to the shareholders, whilst the dividend is credited on the payment date to the shareholder's Bank or Building Society account. Shareholders who have not yet arranged for their dividends to be paid direct to their Bank or Building Society account and wish to benefit from this service should contact the Registrars at the address below. Sterling dividends will be translated at the closing mid-point spot rate on 14 September 2007 as published in the Financial Times on 15 September 2007.

Officers and advisers

Secretary and	Registered	Office
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I Johnson John Wood Group PLC John Wood House Greenwell Road ABERDEEN

Tel: 01224 851000

AB12 3AX

Stockbrokers

JPMorgan Cazenove Limited Credit Suisse

Registrars

Lloyds TSB Registrars Scotland PO Box 28448 Finance House

Finance House Orchard Brae EDINBURGH EH4 1WQ

Tel: 0870 601 5366 www.shareview.co.uk

Auditors

PricewaterhouseCoopers LLP Chartered Accountants

Financial calendar

	6 months ended 30 June 2007	Year ending 31 December 2007	
Results announced	28 August 2007	Early March 2008	
Ex-dividend date	12 September 2007	May 2008	
Dividend record date	14 September 2007	May 2008	
Dividend payment date	27 September 2007	May 2008	
Annual General Meeting	_	May 2008	

The Group's Investor Relations website can be accessed at www.woodgroup.com.



Frequently asked questions and answers

Share Dealing

Q Where are Wood Group shares traded?A Wood Group shares are traded on The London Stock Exchange.

Q Under what ticker symbol do the Wood Group shares trade?

Q How do I buy/sell shares in Wood

Group?

A You will need to use a stockbroker, bank, or other share dealing service provider.

Q Do you provide a low cost share

dealing service for employees?

A JP Morgan Cazenove provide a low cost

Registrars

Q Who are Wood Group's registrars and

Q My personal details have changed,

who do I need to inform?A Please contact Lloyds TSB Registrars.

Q How can I find out how many shares I currently hold? A Please contact Lloyds TSB Registrars

Q What do I do if I have lost my share

Announcements

Q What is the best way to keep up

information?

A You can register to receive news alerts at www.woodgroup.com.

Dividends

Q Can I have my dividends paid directly into my bank account?

Q What if I don't receive my dividend?

Q How do I elect to receive dividends in

A Please contact Lloyds TSB Registrars.
Generally, the date for currency election will be the same as the dividend record date.
Partial elections to receive part of your dividend in US dollars and part in sterling are

More information

Q Do you offer an ISA?

Q Will direct mail organisations get my details from the share register and send me unsolicited mail? A As the Company's share register is, by law, open to public inspection,

John Wood Group PLC

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